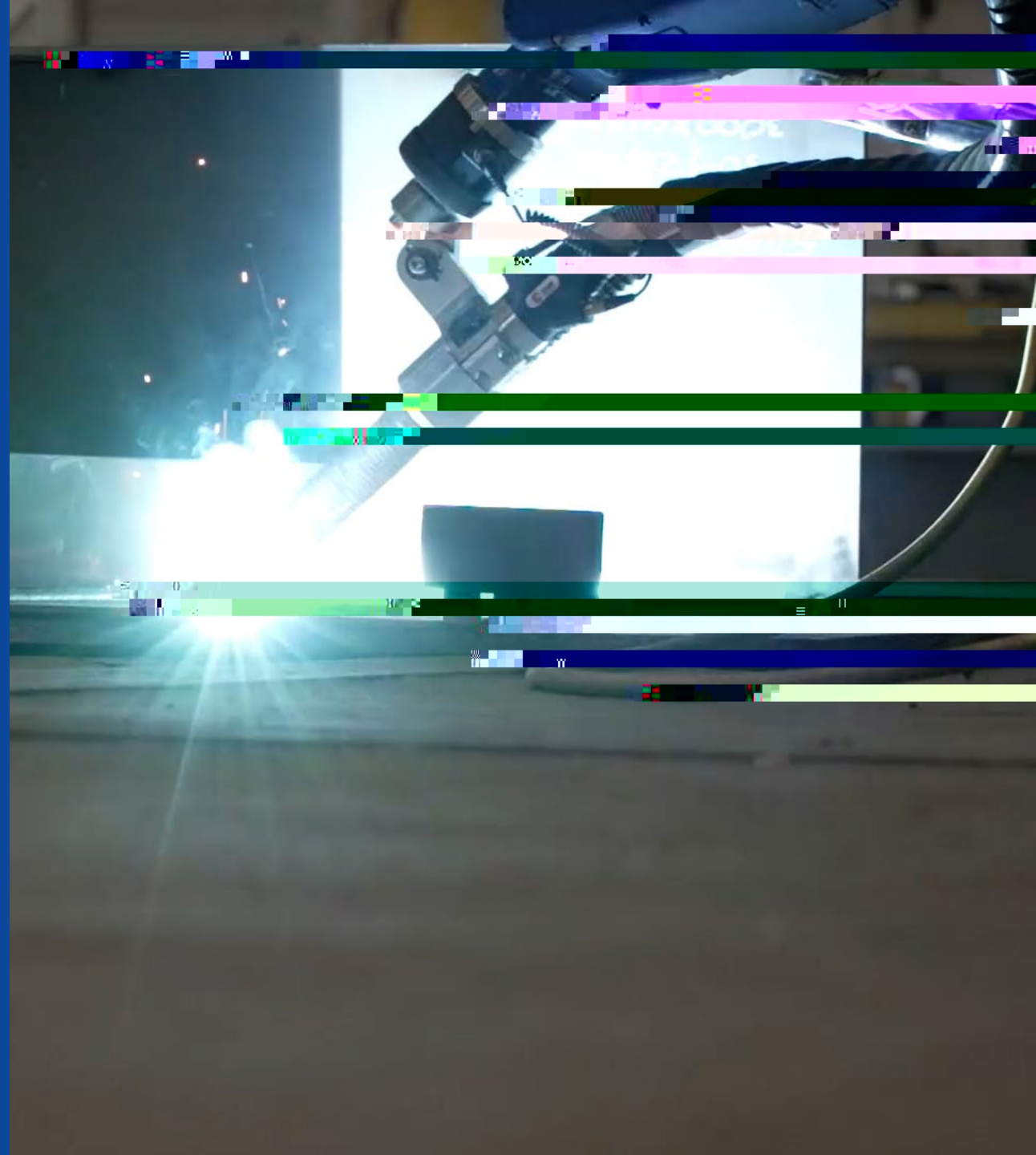


Engineering and technology

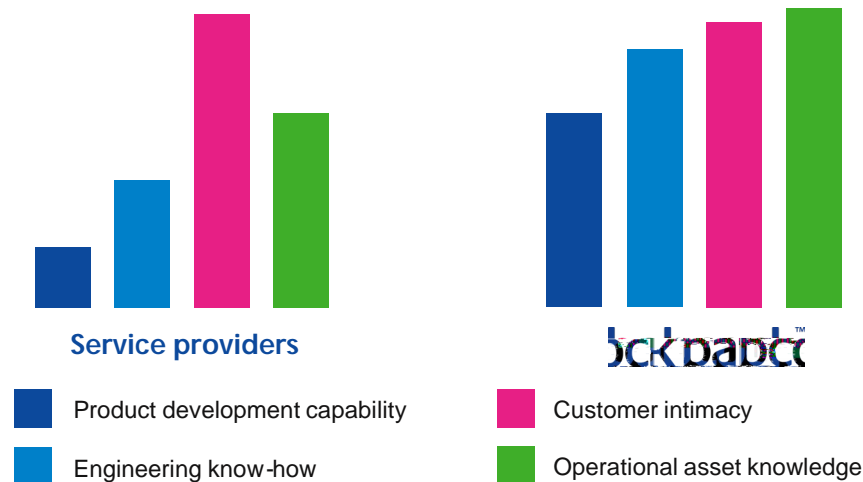
Brad Yelland,
Chief Engineering and Technology Officer





Engineering and technology

Being an engineering and technology company



Supporting and upgrading complex systems and platforms has;

- › Increased our engineering and technology know -how
- › Increased knowledge of the customer and their operational requirements
- › Increased the customer's confidence in our engineering capability

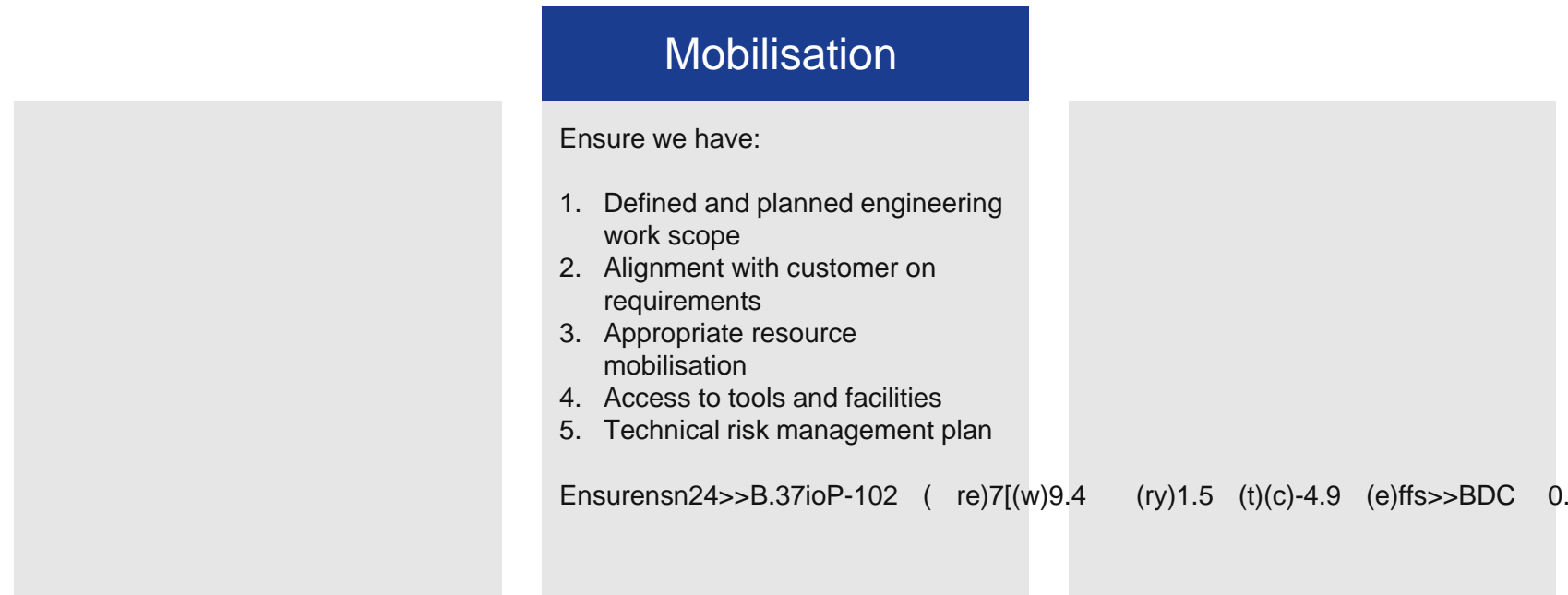
As a result, Babcock is increasingly securing prime roles as a capability partner on engineering development and systems integration programmes

Defence High Frequency Communications Systems

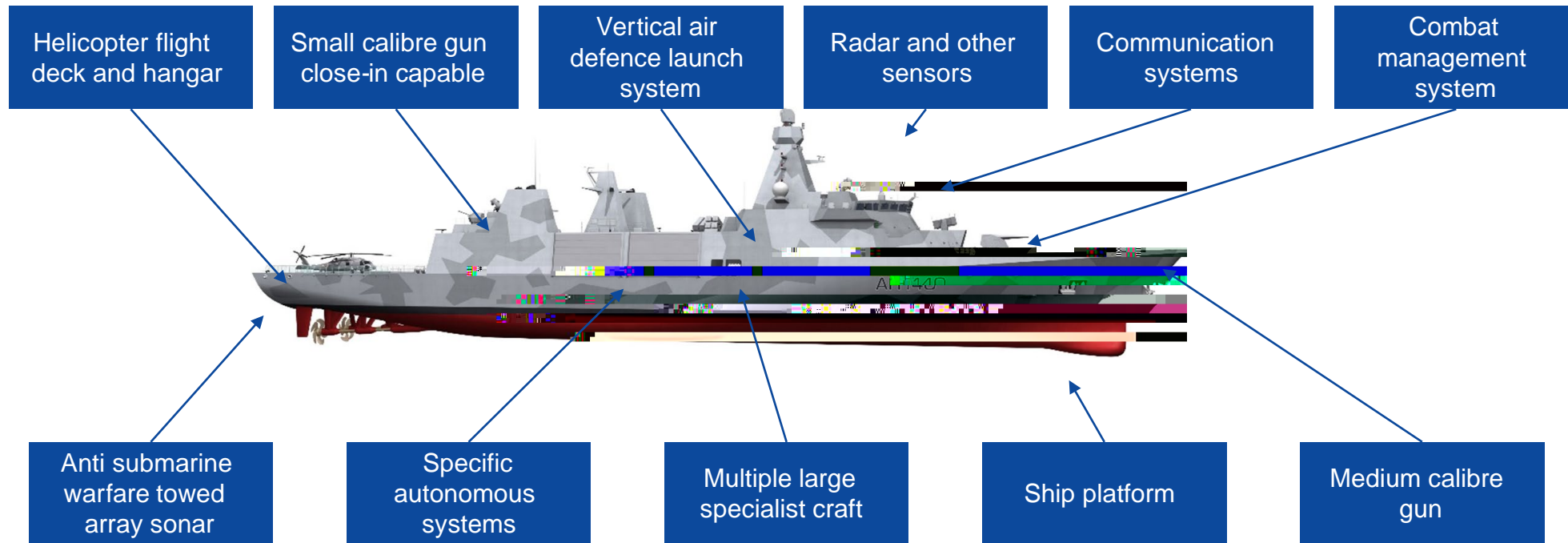


Arrowhead 140 general purpose frigate

End to end technical governance framework

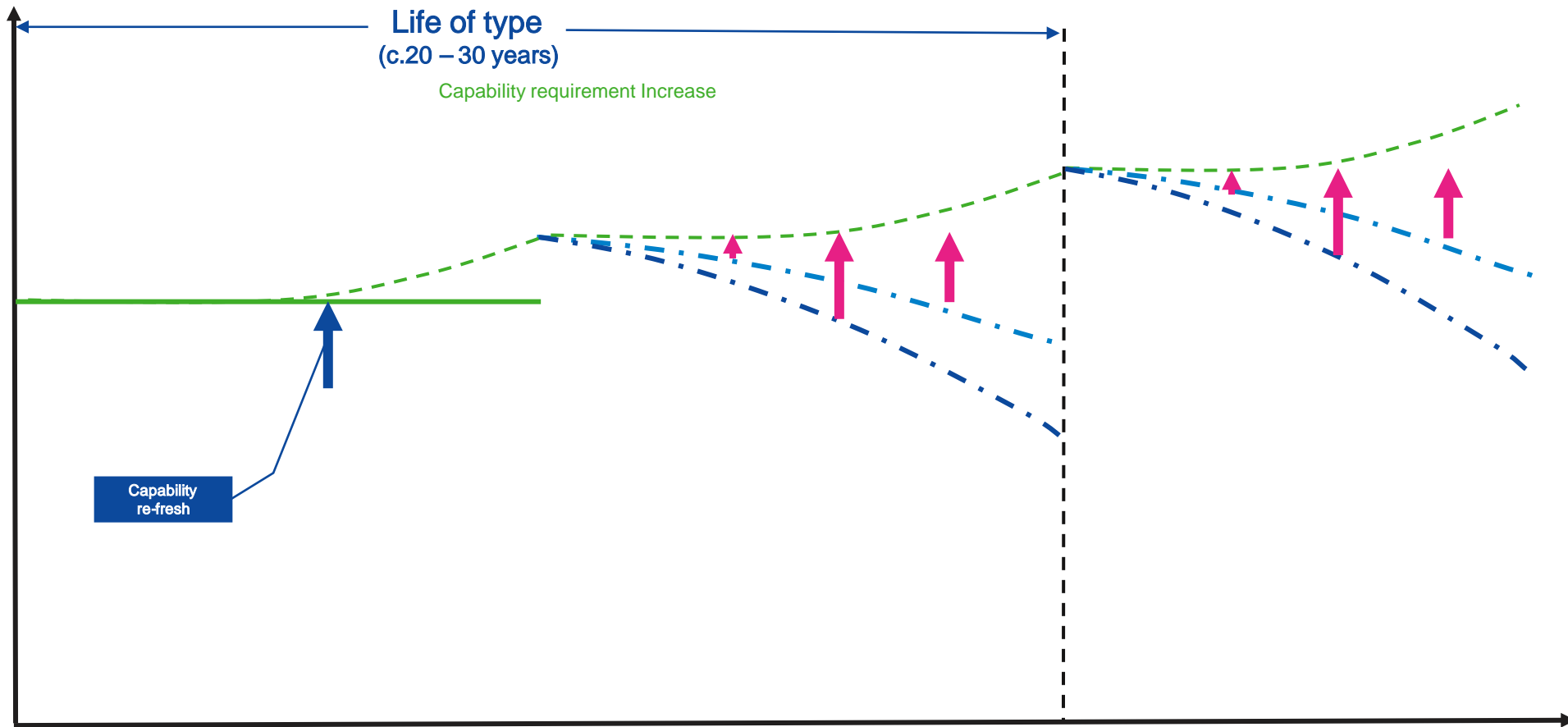


Today's defence assets are complex integrated systems

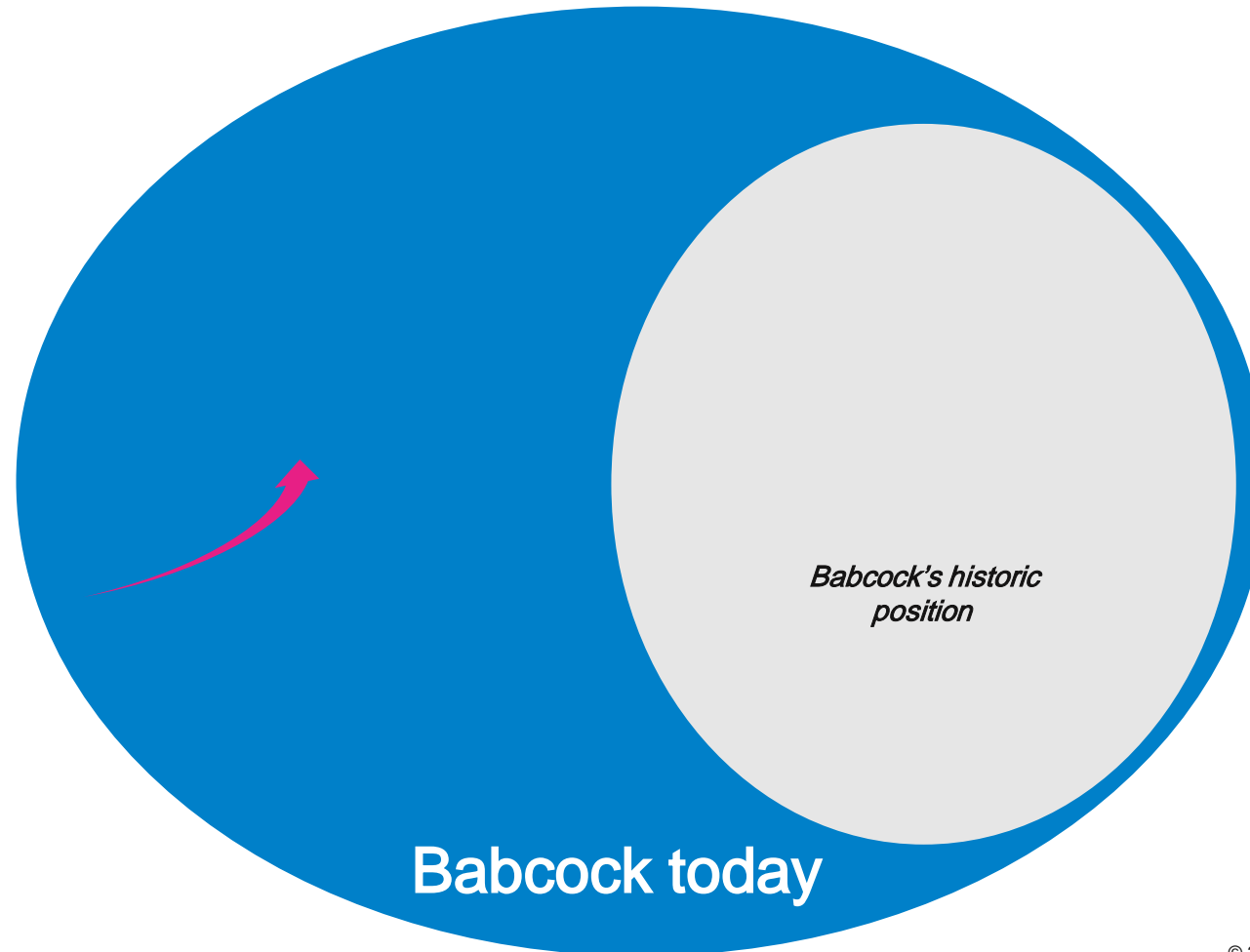


Increasing complexity drives the need for value -

Supporting complex systems through -life



Leveraging our position to drive profitable growth



Developing as a capability partner

Strengthening our through-life support provider position

- › Maturing asset management
- › Prognostic health management
- › Data sciences
- › Digitally enabled engineering
- › Digital twins for business processes
- › Advanced manufacturing for obsolescence treatment



Cementing systems engineering and integrator role

- › Systems engineering and integration
- › System modelling and operational analysis
- › Autonomous technologies
- › Data sciences and digital design
- › Software development
- › Product cyber resilience

Strengthening technical governance and assurance underpins guidance

Engineering and technology summary

- › Strengthening our technical risk management
- › Leveraging our knowledge of our customer and their operational requirements to support capability enhancements
- › Building our knowledge and access to advanced technologies that underpin defence systems
- › Growing our capability to strengthen our position as a support provider and grow our opportunities in the systems and engineering integration areas